



BOARDROOM



## HOST AND MODERATOR



Fred Tannenbaum  
*Partner*  
Gould & Ratner

For more than 25 years, Fred Tannenbaum has advised clients across a myriad of industries in more than 500 mergers, acquisitions, divestitures and strategic alliances, and in over 250 venture capital transactions. He also serves as de facto general counsel and strategic advisor to close to 100 small and mid-sized businesses. Fred guides boundary-pushing business transactions for healthcare companies, middle-market companies, private equity and venture capital funds, early stage emerging enterprises and privately held family businesses across the United States and throughout the world.

Wednesday, August 26, 2020

Noon - 1:15 p.m.

## COMPANIES



EternaTear is developing a unique next generation over the counter (OTC) preservative free artificial tear dry eye product that can also be used for drug delivery enhancing drug availability residence time. EternaTear's unique and novel formulation supplements all layers of the tear film binding them together on the ocular surface by mimicking the secretions of all the glands of the eye. By doing so EternaTear creates a stable on eye tear film providing relief up to 4X longer than currently marketed products.



SimBioSys is a technology company on a mission to deploy Computational Oncology to transform decision making and patient experience in Cancer Care. By virtualizing cancer, clinicians and patients are empowered with a better understanding of the disease and can assess all available options computationally to truly individualize treatment. SimBioSys has developed a cloud-based modeling platform that allows physicians to create a personalized virtual tumor for a patient and assess the efficacy of treatment regimens via computational simulations.



WellRight delivers complete wellness programs, addressing key dimensions of holistic health. Every aspect of the program has been designed to make well-being a lasting habit and includes variety and flexibility of customizable group and personal wellness challenges, a comprehensive Health Assessment, free coaching, clear progress bars to track results, and fun and customizable reward structures to build and maintain motivation and engagement.

## BARRACUDAS



Craig Asher  
*OMX Ventures*

Craig Asher is one of the managing partners at OMX Ventures. He has been investing for the past 11 years in early stage bio tools and therapeutics at the intersection of data and biology. He and the OMX Ventures team put in substantial work and money into supporting every startup in their portfolio. All of their deals come through referrals from trusted VCs, CEOs, and advisors. Some of his companies that have gone from a PowerPoint presentation to commercializing industry leading breakthrough technology include Quantalife (sold to Bio-Rad), 10X Genomics (NASDAQ: TXG), Twist Bioscience (NASDAQ: TWST), Ginkgo Bioworks, Inscripta, and Finch Therapeutics.



Catherine Kleinmuntz  
*Kleinmuntz Associates*

Dr. Kleinmuntz currently serves as Principal of Kleinmuntz Associates. She focuses as an advisor to companies in the life science space – helping to advise startups through organization, securing funding, staffing, and product development phases. The primary focus of KA is on companies focused on biotechnology in the cancer drug discovery, information technology, and genomics spaces. Recently, the company has expanded its focus to include companies in other technology spheres. Dr. Kleinmuntz currently serves as Chairman of the Board of two technology start-ups, SimBioSys and StatusNOW. In addition, Catherine's work includes philanthropy she has done with her husband Don. The cornerstone of which was a gift to the Carle R. Woese Institute for Genomic Biology (IGB). The Kleinmuntz Center for Genomics in Business and Society serves as a platform for enhancing and accelerating the broader impact of IGB's research by providing funds and programming for commercializing promising research.



Rachel Stillman  
*7wire Ventures*

Rachel Stillman serves as an associate at 7wire Ventures where she focuses on investments in digital healthcare and technology. She was a member of the deal team for Clarify Medical, and higi. She is active with the portfolio, having provided strategic project support to companies including HomeThrive, TrainerRx, and ConsejoSano. Rachel's prior experience in venture capital includes her time at Qure Ventures, Israel's first exclusively focused digital health fund. Prior to Rachel's career in venture capital, she worked in the Healthcare Group at MB Financial Bank where she advised and supported healthcare organizations and healthcare service providers with their financing and risk management needs.

## Our Firm

Gould & Ratner is a law firm with a wealth of legal experience and business acumen. The firm's services are designed to reflect the needs of well-established organizations and growing businesses, as well as those of entrepreneurs and family offices. The touchstone of our service to clients is translating our legal skill and business experience into practical solutions that work, helping our clients succeed.

Our lawyers are trained and educated in multifaceted legal disciplines so that each can guide clients through multiple issues, rather than bounce them from attorney to attorney. However, when a team is needed, the right people are just down the hallway. More than just legal advisors, our lawyers consistently demonstrate the care and commitment that set us apart from much larger law firms.

Formed in the 1930s, Gould & Ratner has represented prominent clients in diverse and complicated matters in Chicago and around the world. We were fortunate enough that our first client was the Crown Family, whose holdings grew from its original sand and gravel company into multiple natural resource, industrial, telecommunications, transportation and real estate activities, including ownership of premier properties such as Rockefeller Center and the Empire State Building. Over the years as the number of our clients grew, we in turn have helped them grow from local family-owned operations to national conglomerates – enterprises that we still represent.

As Gould & Ratner has continued to provide increasingly sophisticated legal and business advice to its clients – which now include Fortune 500 corporations, middle-market closely held businesses, financial institutions and entrepreneurs, as well as families and their businesses – we have remained focused on our core service areas of real estate, corporate, tax, estate and succession planning, litigation, human resources and employment, intellectual property, environmental and a few related specialty fields focused on industries such as healthcare, construction, telecommunications, technology, retail, and hospitality, food and beverage.

In this ever-changing and complex world, Gould & Ratner remains one of the few truly mid-size law firms in Chicago, but our reach extends into the Midwest, around the United States and even globally through our participation in LawExchange International. No matter the business issue or even the location involved, we are poised to provide our clients with the multifaceted approach to legal services that best achieves their goals.

## SERVICES OFFERED

Business Reorganization and Creditors' Rights

Corporate

Environmental

Estate Planning and Wealth Transfer

Family Offices, Businesses and Entrepreneurs

Human Resources and Employment

Intellectual Property

Litigation

Private Equity and Venture Capital

Real Estate

Tax Planning and Compliance

Tax Controversy

## INDUSTRIES SERVED

Cannabis

Construction

Financial Services

Healthcare

Hospitality, Food and Beverage

Sports and Entertainment

Telecommunications, Media and Technology

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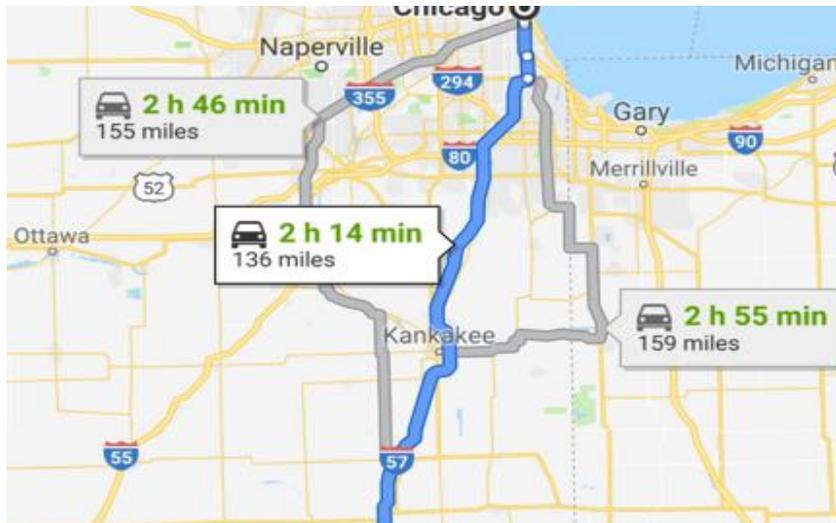


Empowering  
Precision  
Cancer Care

# Opportunity

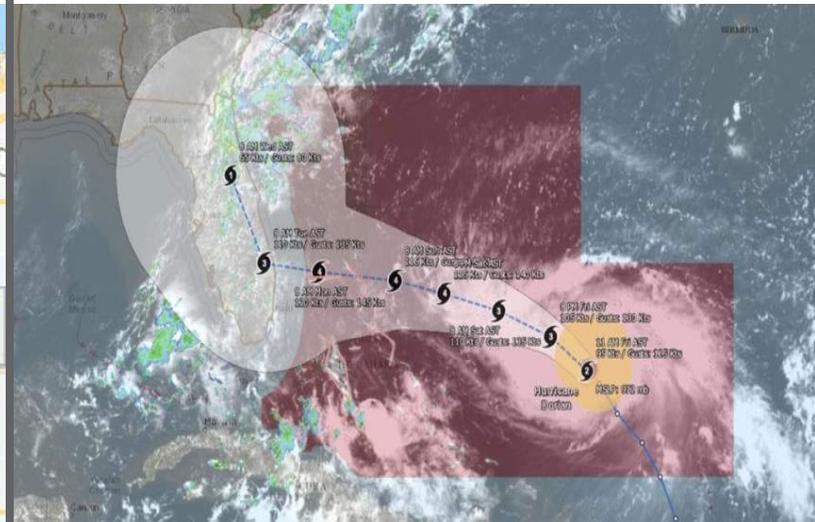
## Applying proven computational approaches to Cancer

### Navigation



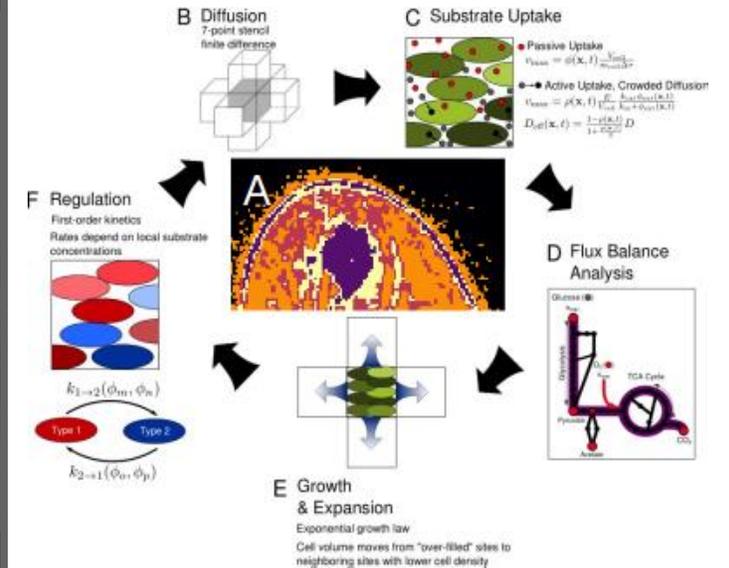
Cancer Treatment as a journey with different options

### Weather Forecast



Cancer can be understood via biophysical models

### SimBioSys TumorScope



Computational simulations of response to therapy

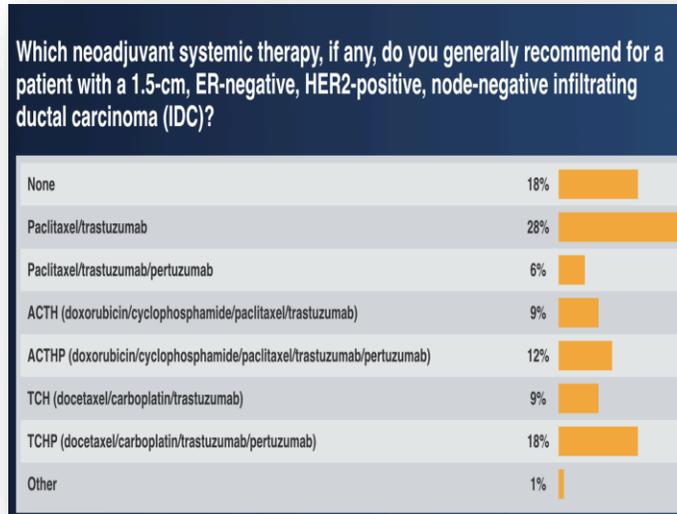


# Challenge

## Variation in Cancer Care

### Variation in Outcomes, Costs and Toxicity due to Treatment Selection

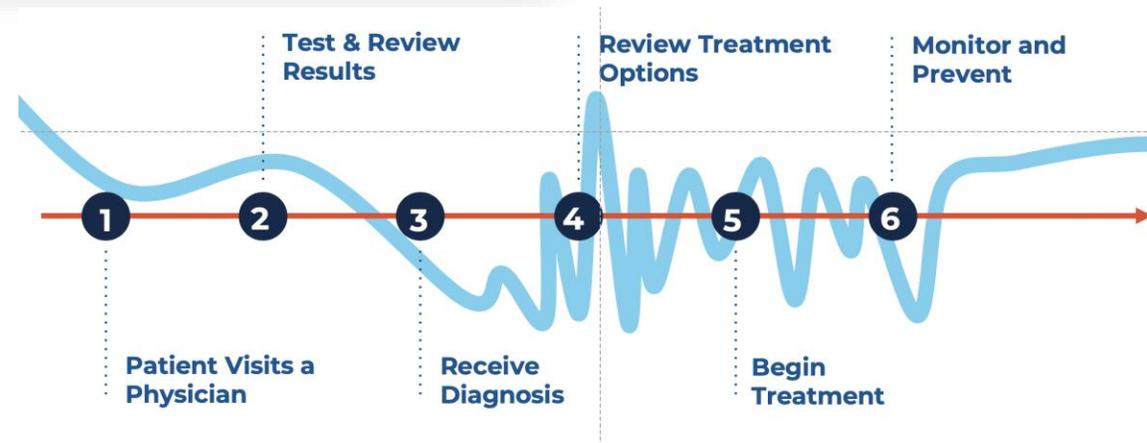
Survey of 130 Oncologists at San Antonio Breast Cancer Symposium (Research to Practice)



Drug Combination	Median Reimbursement Cost	Toxicity/Side Effect Ranking
None	\$ -	0
Paclitaxel + Trastuzumab (TH)	\$ 141,000	1
Paclitaxel + Trastuzumab + Pertuzumab (THP)	\$ 282,925	2
Doxorubicin + Cyclophosphamide + Paclitaxel + Trastuzumab (ACTH)	\$ 165,700	5
Doxorubicin + Cyclophosphamide + Paclitaxel + Trastuzumab + Pertuzumab (ACTHP)	\$ 307,180	6
Docetaxel + Carboplatin + Trastuzumab (TCH)	\$ 169,567	3
Docetaxel + Carboplatin + Trastuzumab + Pertuzumab (TCHP)	\$ 311,037	4

### Variation in Patient Experience

Research conducted by SimBioSys with 30 cancer survivors focused on patient experience and uncertainty during cancer care.





# SimBioSys: Empowering Precision Cancer Care

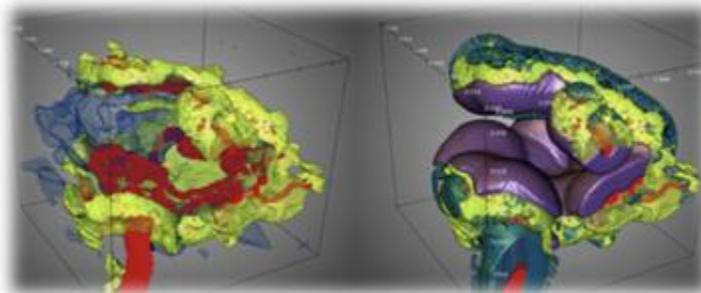
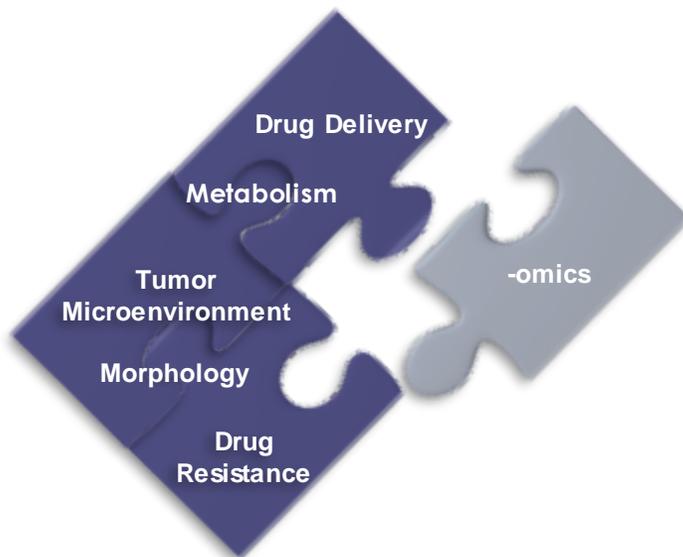
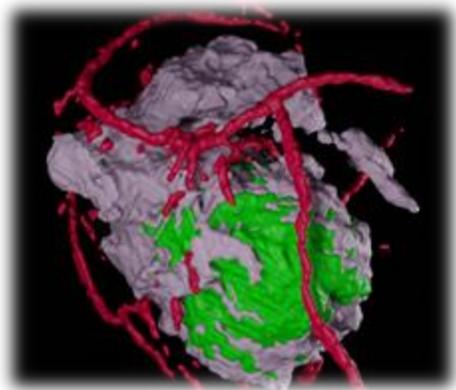
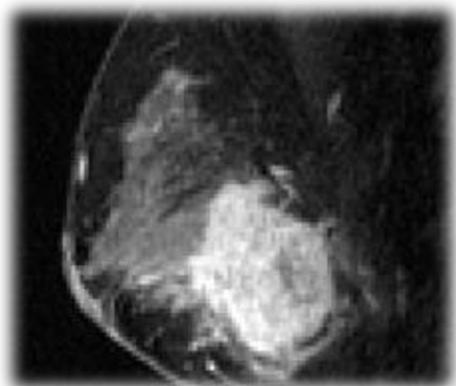
Artificial Intelligence  
Virtualizing Cancer



Biophysical Simulations  
Simulating Cancer

## SimBioSys TumorScope

Eliminating Uncertainty,  
Individualizing Care



**Alvarez, Andrea**  
45 yrs old, Female  
DOB: 04/17/1975

Race: Caucasian Stage: 3A Location: Left Breast

Infiltrating Ductal Carcinoma  
Staging: T4 N0 M0  
Generate Patient Sheet

Histology: ER 90% PR 0% HER2 N/A K167 N/A

Genetics: Oncotype: N/A BRCA Gene: BRCA 1 Positive

Dashboard Overview Order Simulation Comparisons Detailed Reports Tumor Viewer Feedback

Add Scenario + Add scenario to begin comparisons. Must add up to 2 scenario to begin comparing. A maximum of 3 scenario can be compared at one time.

● Tumor ● Blood Vessels

Days: 0 ●●●●●●●●●● x

ddAC-TH TCH

WHAT YOUR TUMOR LOOKS LIKE

Volume 45.7cc golfball-sized  
Longest Length 11.8cm a little longer than a coaster  
Other Lengths 9.7cm, 7.0cm

Percentile Placement 57.7%  
57.7% of tumors in the data are under the size of yours

Average Percentile 37.7%  
The average tumor size is at 37.7%ile, yours is only 20% larger.

YOUR TREATMENT OPTIONS

WITH ACT TREATMENT: Adriamycin, Cytosan x4 - Biweekly, Taxol x12 - Weekly, Herceptin, Pertuzumab

WITH TC TREATMENT: Taxotere, Cyclophosphamide both at once up to x6 - every 3 weeks

WITH TCHP TREATMENT: Taxotere, Carboplatin, Herceptin, Pertuzumab all at once up to x6 - every 3 weeks

YOUR TREATMENT TIMELINE

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20

Feeling Good

Feeling Down

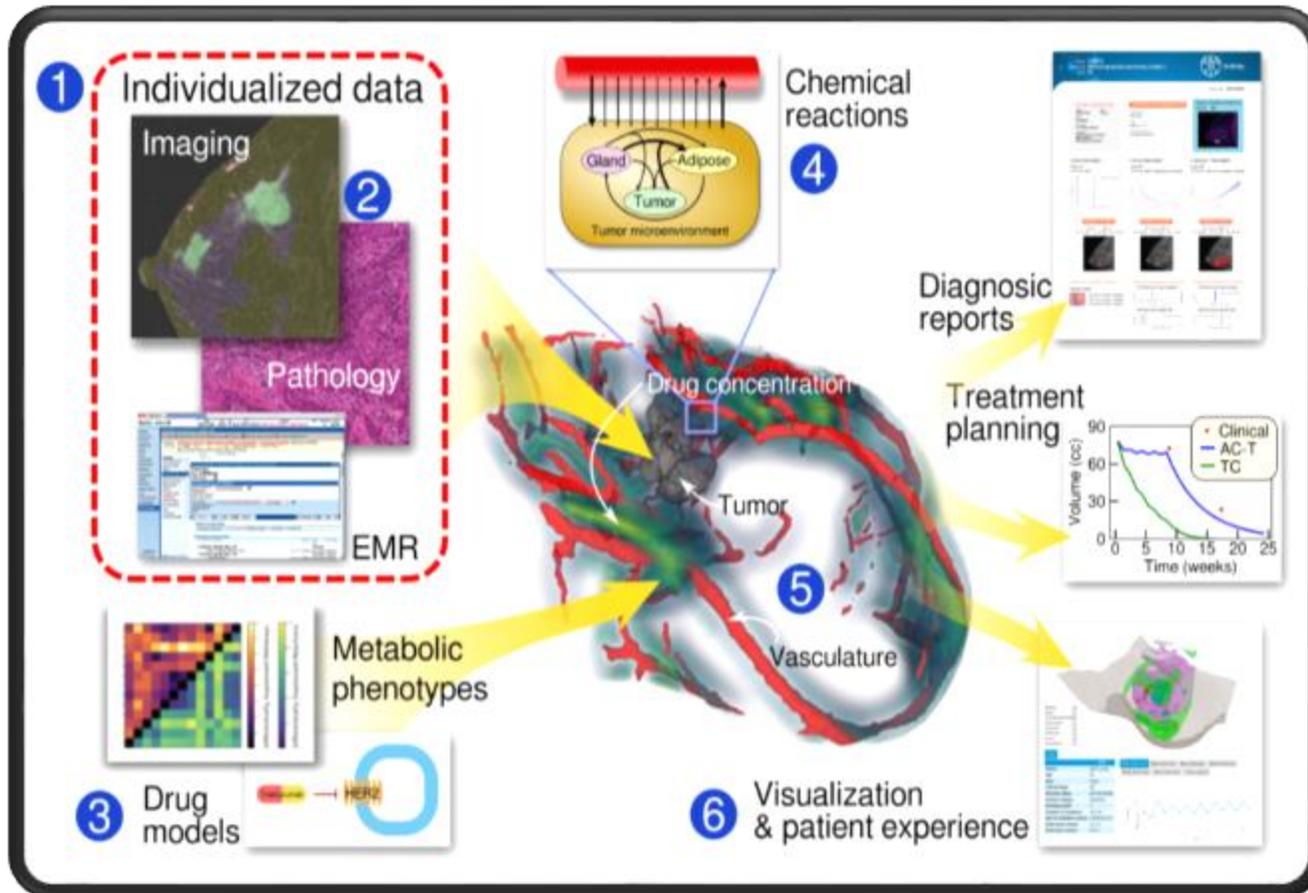
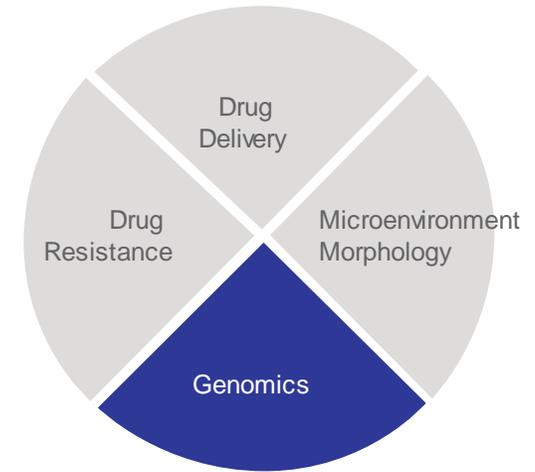
"I felt the worst the third day after treatment, but I was back to work on the fifth day. It's very cyclical."

"Dipping my fingers and toes into ice during treatment helped prevent neuropathy."

"Energy fluctuations can last from 6 months to a year."



# Comprehensive Model of Cancer



1. Automated segmentation of imaging and pathology
2. Bringing together pathology, imaging and genomics data to "virtualize" a patient's tumor
3. Novel scientific discoveries for tumor behavior & drug response
4. Determination of key chemical species and reactions with tumor and microenvironment
5. Biological simulations to forecast tumor response
6. Precise predictions of response to therapy for treatment and surgical planning

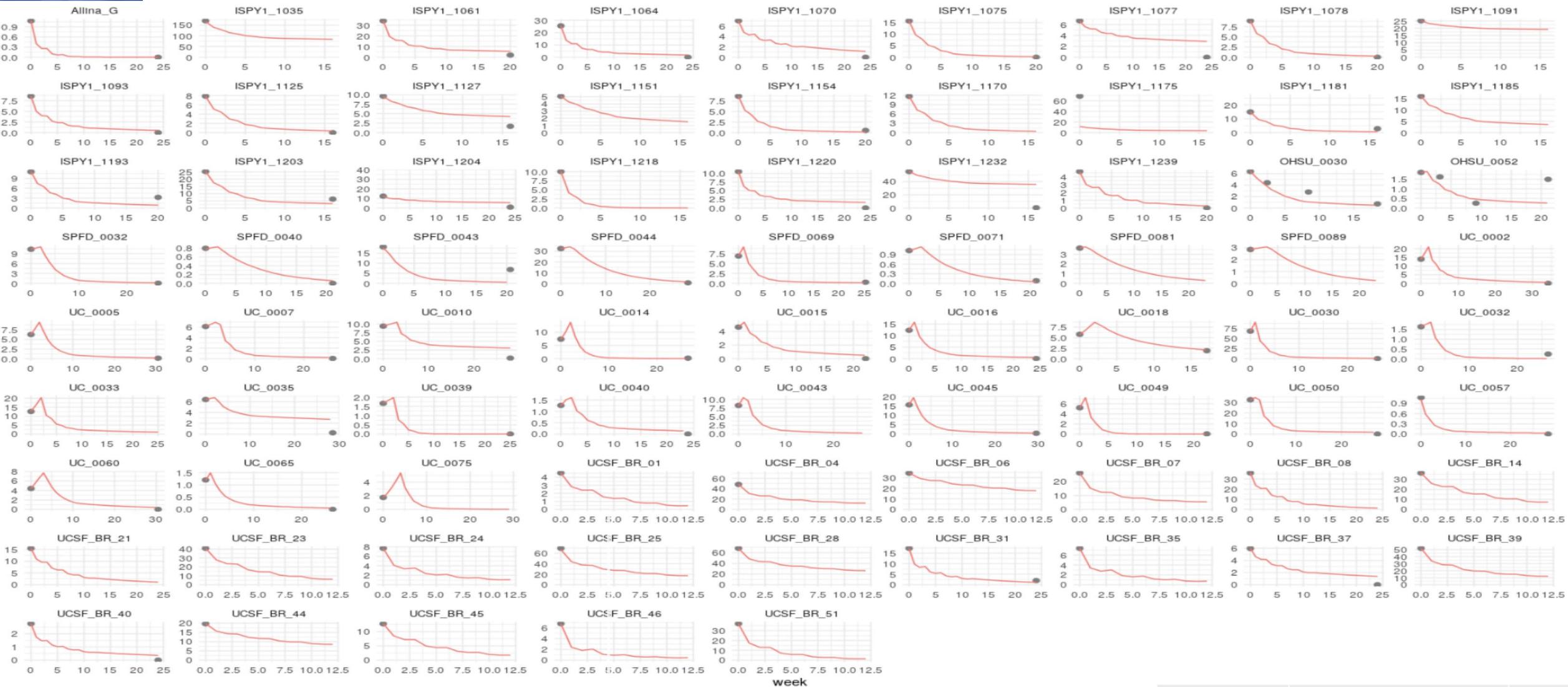


# Data: Predicted Tumor Responses vs Clinical Results

## Validated in over 400 Patients

— TumorScope Tumor Response Prediction

● Clinical Result



# Applications in Therapy Planning, Clinical Trials, Research and Patient Experience

Impact/Opportunity	Patient	Provider	Payor	Pharma
Right Drug for the Right Patient	YES	YES	YES	YES
Systematic De-escalation of Care	YES	YES	YES	
Individualized Dosing & Scheduling	YES	YES	YES	YES
Improved Patient Experience & Physician Collaboration	YES	YES	YES	
Reduced Need for Multiple Opinions	YES	YES	YES	
Level Playing Field for Rural Providers	YES	YES	YES	
Effective Surgical Planning	YES	YES	YES	
Adjuvant vs Neoadjuvant Selection	YES	YES	YES	
Therapy Resistance Identification	YES	YES	YES	YES
Individualized Prognostication	YES	YES	YES	
Active Surveillance Candidate Identification	YES		YES	
Sub-optimal Response Stratification		YES		YES
Virtual Trials for New Drugs and Combination Therapy				YES
Comprehensive Biomarker Development		YES		YES
Metabolic Target Identification & Analysis				YES



# Clinical & Virtual Trial Workflow

## 1

### Patient Selection Existing or New Patient Selection

**Patient Information** | **Cancer Properties** | **Study Information**

**Cancer Type:** Breast

**Stage:** 3A

**Receptor HER2:** Positive

**HER2: ISH Ratio:** N/A

**Molecular Subtype:** N/A

**BRCA Gene:** [Empty]

**Diagnosis:** Infiltrating Ductal Carcinoma

**Grade:** 3

**Receptor ER:** 20%

**ER Percentage:** [Empty]

**KI-67 Index:** [Empty]

**Location:** Left Breast

**TIL Assessment:** [Empty]

**Receptor PR:** 0%

**PR Percentage:** [Empty]

**TIL Assessment:** [Empty]

**Continue**

**Dashboard / Creation**

**Create Study**

**Study Name:** Keytruda BRCA

**Study Description:** Virtual Trial assessing primary endpoint of objective response rate in TNBC Patients

**Study Creation Method:**  Upload CSV  Select Cases

**Case Selection**

Cases To Run
Allina_A_MVvalFull
ISPY1_1001_MVvalFull
ISPY_1005
ISPY_1008
OHSU_0005
OHSU_0015
QIN BREAST-09-0001
QIN_14

**CREATE STUDY**

## 2

### Simulation Order Standard of Care and/or Experimental Therapies

**Alvarez, Andrea**  
45 yrs old, Female  
DOB: 04/17/1975

**Infiltrating Ductal Carcinoma**  
Staging: T4 N0 M0  
**Generate Patient Sheet**

**Genetics:** BRCA Gene: BRCA1 Positive

**Cart**

- TCH x
- TH x
- DAC x

**High Impact**

- TCH**: Docetaxel, Carboplatin, & Trastuzumab
- ddAC-THa**: Dose-dense AC followed by weekly paclitaxel and Herceptin, alternate schedule
- TCHa**: Docetaxel, Carboplatin, & Trastuzumab, alternate schedule
- THa**: Paclitaxel and Trastuzumab, alternate schedule
- DCha**: Docetaxel, Carboplatin, & Trastuzumab, alternate schedule

**Moderate Impact**

- AC+THa**: AC followed by weekly Paclitaxel and Herceptin, alternate schedule
- TH**: Paclitaxel and Trastuzumab
- ddAC+TH**: Dose-dense AC followed by weekly cycle of Paclitaxel and Herceptin
- DCH**: Docetaxel, Carboplatin and Trastuzumab
- DCha**: Docetaxel, Carboplatin, & Trastuzumab, alternate schedule

**Low Impact**

- DAC**: Docetaxel, Dexamethasone, and Cyclophosphamide
- TH**: Paclitaxel and Trastuzumab
- ddAC+TH**: Dose-dense AC followed by weekly cycle of Paclitaxel and Trastuzumab
- DCH**: Docetaxel, Carboplatin and Trastuzumab
- DCha**: Docetaxel, Carboplatin, & Trastuzumab, alternate schedule

## 3

### Analysis Clinician & Patient report Patient Stratification

**Alvarez, Andrea**  
45 yrs old, Female  
DOB: 04/17/1975

**Infiltrating Ductal Carcinoma**  
Staging: T4 N0 M0  
**Generate Patient Sheet**

**Genetics:** BRCA Gene: BRCA1 Positive

**Overview** | **Order Simulation** | **Comparisons** | **Detailed Reports** | **Tumor Viewer** | **Feedback**

**ddAC-TH** x | **TCH** x | **TCHa** x

**ddAC-TH**: Incomplete Response 16% Residual, 85% Confidence

**TCH**: Incomplete Response 17% Residual, 85% Confidence

**TCHa**: Incomplete Response 17% Residual, 85% Confidence

**96%** Tumor Evaluation is more than that of 99% of all patients.

**93%** Tumor Evaluation is more than that of 90% of all patients.

**93%** Tumor Evaluation is more than that of 78% of all patients.

**Toxicity Level: 25%** | **Toxicity Level: 30%** | **Toxicity Level: 35%**

**Tumor Viewer** | **Expand Report**

**3D Tumor Models**



# Clinical Decision Making: Example of Patient Communication with SimBioSys

Physician **Dr. Jane Doe**  
 Diagnosis **Infiltrating Ductal Carcinoma**  
 Stage **3A**

Institution **XYZ Cancer Center**  
 University of **State**  
 Report Date **10/31/2018**



## PATIENT INFORMATION

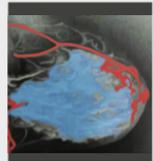
**ANDREA ALVAREZ**

DOB **01/01/1980**  
 Gender **Female**  
 Race **Caucasian**

Stage **3A**  
 This tumor hasn't spread to the chest wall, breast skin, lymph nodes, or other organs.  
 Lymph Node Stage **0**  
 Metastasis Stage **0**

- ER+** **Estrogen Receptor**  
The cancer cells have receptors (proteins) that attach to estrogen hormone, which helps them grow.
- PR-** **Progesterone Receptor**  
The cancer cells do NOT have receptors (proteins) that attach to progesterone hormone.
- HER2+** **Human Epidermal growth factor Receptor 2**  
Too much HER2 protein could cause cancer to grow and spread more quickly.

## WHAT YOUR TUMOR LOOKS LIKE



Volume **45.7cc**  
 golfball-sized  
 Longest Length **11.8cm**  
 a little longer than a coaster  
 Other Lengths **9.7cm, 7.0cm**

Percentile Placement **57.7%**  
 57.7% of tumors in the data are under the size of yours



Average Percentile **37.7%**  
 The average tumor size is in 37.7%ile, yours is only 20% larger.

## YOUR TREATMENT OPTIONS

### WITH ACT TREATMENT

**Adriamycin, Cytoxan x4** - Biweekly  
**Taxol x12** - Weekly  
**Herceptin, Pertuzumab**

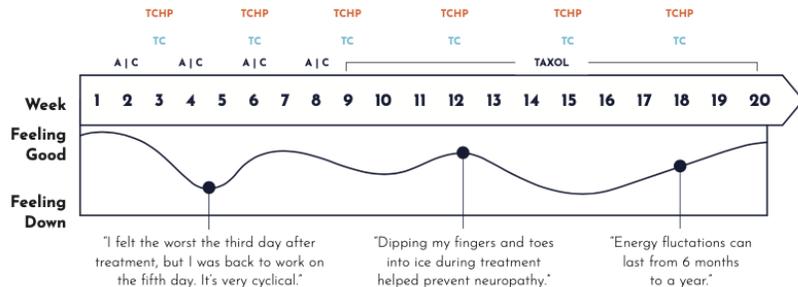
### WITH TC TREATMENT

**Taxotere, Cyclophosphamide**  
 both at once up to x6 - every 3 weeks

### WITH TCHP TREATMENT

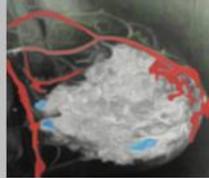
**Taxotere, Carboplatin, Herceptin, Pertuzumab** all at once up to x6 - every 3 weeks

## YOUR TREATMENT TIMELINE \*average experience, results may vary

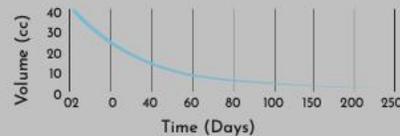


VISIT [SimBioSys WEBSITE](#) FOR MORE SURVIVOR PERSPECTIVES AND STORIES

## WITH ACT TREATMENT



Volume **2.8cc**  
 Nickel-sized  
 Longest Length **11.7cm**  
 a little longer than a drink coaster  
 Other Lengths **9.7cm, 6.4cm**



## SIDE EFFECTS

Regimen Toxicity **3** ★★★★★  
**Mildly Harmful** Mild toxicity that sometimes interferes with normal daily activities.

**Potential Side Effects** Diarrhea, Fatigue, Hair loss, Painful tingling to numbness in fingers and toes, liver injury, cough, dry skin, joint pain.

## LONG-TERM PROGNOSIS

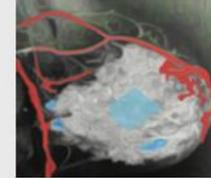


**63%** likelihood to not have a recurrence in the next 5 years.

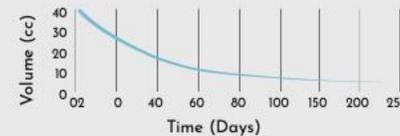


**85%** confidence in these predictions based on information available.

## WITH TC TREATMENT



Volume **8.5cc**  
 Gumball-sized  
 Longest Length **12.7cm**  
 a little longer than a pop can  
 Other Lengths **10.3cm, 7.4cm**



## SIDE EFFECTS

Regimen Toxicity **2** ★★★★★  
**Occasionally Harmful** Rare or low-grade toxicity that has little impact on normal daily activities.

**Potential Side Effects** Increased risk of infection, bruising, bleeding gums, nosebleeds, breathlessness, pale skin, fatigue.

## LONG-TERM PROGNOSIS

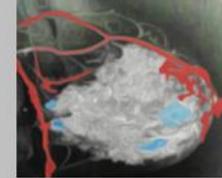


**62%** likelihood to not have a recurrence in the next 5 years.

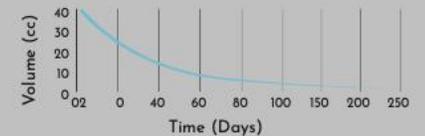


**85%** confidence in these predictions based on information available.

## WITH TCHP TREATMENT



Volume **3.5cc**  
 Nickel-sized  
 Longest Length **11.9cm**  
 a little longer than a drink coaster  
 Other Lengths **9.8cm, 6.6cm**



## SIDE EFFECTS

Regimen Toxicity **3** ★★★★★  
**Not Harmful** Uncommon or minimal toxicity that doesn't impact normal daily activities.

**Potential Side Effects** Nausea, hair loss, fatigue, loss of taste, sore throat or mouth sores, low white and/or red blood cells.

## LONG-TERM PROGNOSIS



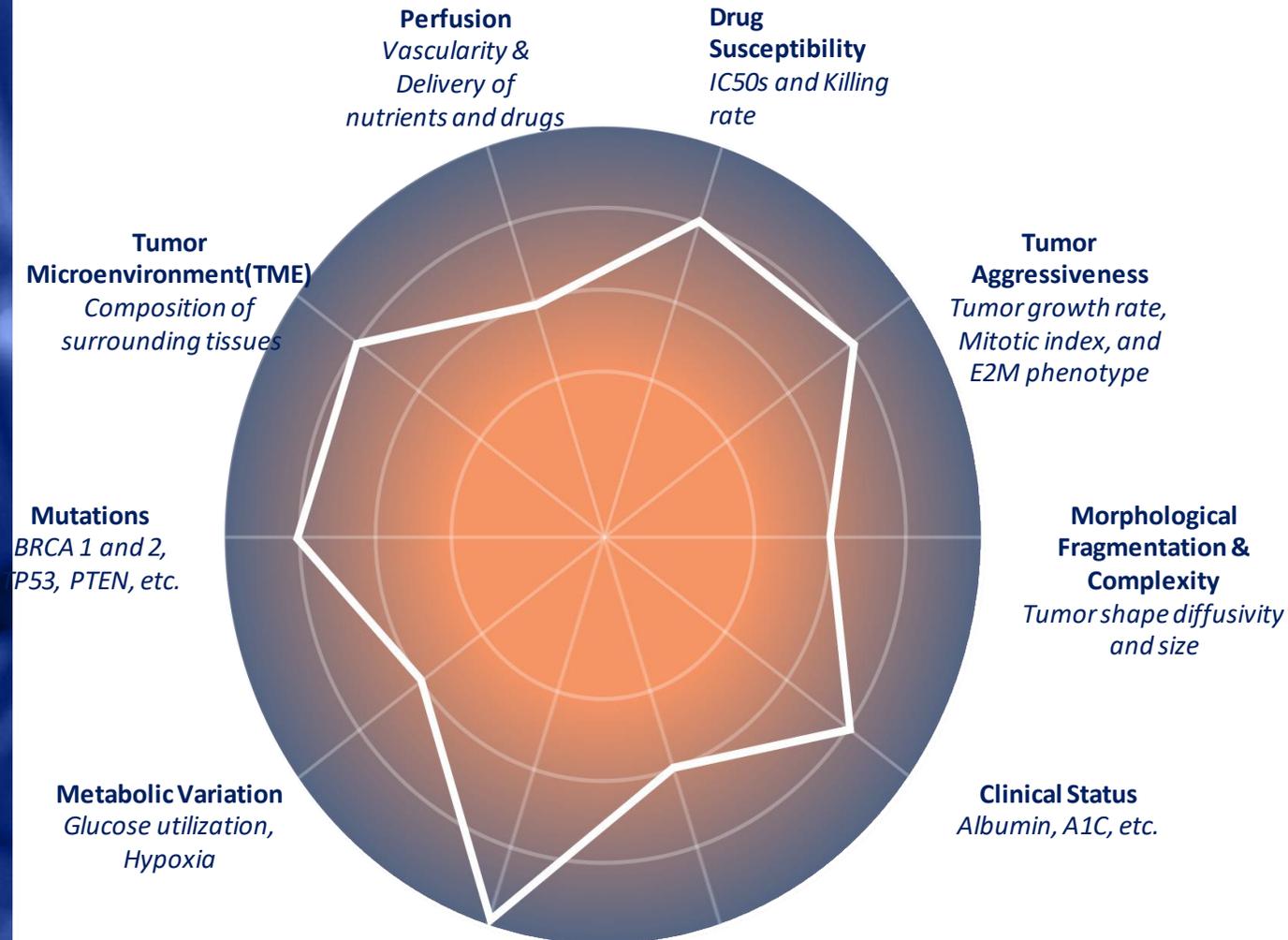
**61%** likelihood to not have a recurrence in the next 5 years.



**85%** confidence in these predictions based on information available.



# Pharma: Comprehensive Biomarker Development & Virtual Trials



- 1200 Virtual Tumors
- Standard of Care inputs
- Prediction in 30 minutes
- Use of existing PK/PD data for modeling
- Virtual Trials for Patient Selection



# Clinician Support & Clinical Utility

**Over 130 physicians have validated the approach, clinical utility and potential impact on patient care & experience**

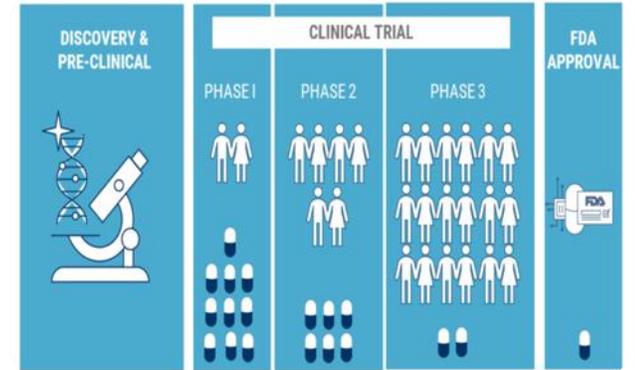
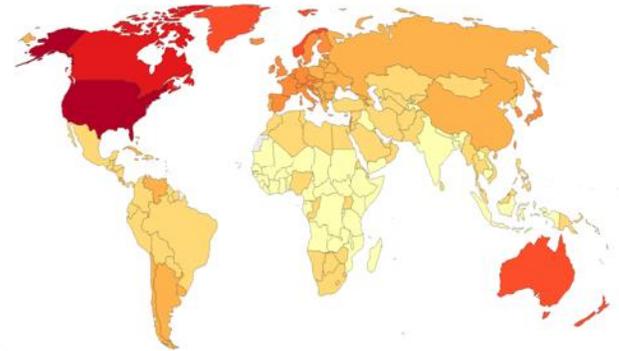
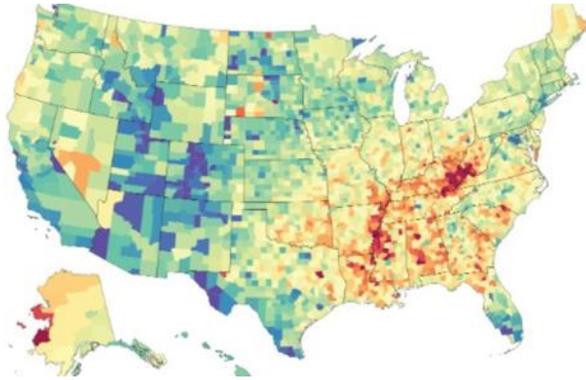
- Individualized Medicine: Drug, Dosing & Schedule
- De-escalation of Care
- Surgical Planning & De-escalation
- Effective Tumor Board Collaboration
- Address Gaps in Patient – Physician collaboration
- Address Gaps in Patient Experience
- Clinical Trial Candidates – determining who will not respond to Standard of Care
- Understanding Mechanisms of Variation
- Virtual Trials for Clinical Trial Selection

## **COVID-19 Update**

*“Because of the state of the world, you guys will make a huge difference with what’s going on right now.... The paradigm of treatment has changed.”*  
- Dr. Cherie Kuzmiak, University of North Carolina



# Overall Market Opportunity



**Type**  
(Oncology)

**US**  
Treatment Planning &  
Clinical Reporting

**Global**  
Treatment Planning &  
Clinical Reporting

**Pharmaceutical Industry**  
Virtual Trials  
& Research

**Volume**

**1.8 million**  
patients/year  
Source: Cancer.org

**18.1 million**  
patients/year  
Source: GLOBOCAN 2019.

**>5000 drugs in R&D**  
**~2500 drugs in Phase II**  
Source: Pharmaprojects®, January 2019

**Market Size**  
(USD)

**\$720 million**  
@\$400/patient

**\$3.6 billion**  
@\$200/patient

**\$1 billion**  
@10% Phase II  
Trials Cost (\$12M)

Source: <https://aspe.hhs.gov/report/examination-clinical-trial-costs-and-barriers-drug-development>



# Software as Service: TumorScope for Clinical Per Patient Model: TumorScope for Pharma

## Revenue Model – Health Systems

**Annual  
subscription fees**  
(Per cancer type)  
\$45k – \$150k

# Of cancer types

Clinical & research usage

**Implementation  
& hosting fees**  
(Single payment)  
\$50k – \$200k

# of physicians

# of cases

## Pharma Use

**Cost  
Per Virtual Patient  
Analysis  
~ \$5,000**

**Reimbursement Strategy:** Subscription cost to be **subsidized** by payors to encourage use in their markets. Pricing will be adjusted in future

**Revenue Forecast:** Revenue expected post FDA approval in 2021 with 5 year forecast of \$70 million



# SimBioSys Leadership and Advisory Teams

Unique blend of scientific, technology and commercial backgrounds



**Tushar Pandey**  
**CEO**

- SaaS Product Development & Launch (Strata)
- Healthcare Operations & Business Development
- MBA(Booth) & EE(UIUC)



**Dr. Joseph Peterson**  
**CTO**

- Simulations Expert
- -omics background
- PhD Chemistry(UIUC)



**Dr. John Cole**  
**CSO**

- Tumor Microenvironments
- Drug Modeling
- PhD Physics(UIUC)



**Dr. Tyler Earnest**  
**VP, Medical Imaging**

- Deep Learning Expert
- Medical Imaging & Biological Modeling
- PhD. Computational Biology(UIUC)



**Michael Hallock**  
**VP, Development**

- Super/Cloud Computing Expert
- 14-year Development and R&D optimization
- MS. Comp Science

## Board and Advisors

### Clinical & Strategy Team

**Eduardo Braun MD** Practicing Oncologist  
**David Smith MD** Practicing Oncologist  
**Gordon Kuntz** Oncology Pathways Strategy  
**Julia Williams, RN** Patient Advocacy

**Catherine Kleinmuntz, PhD**  
Chairman, Kleinmuntz Associates  
**Gene Robinson, PhD**  
Executive Director, Institute of Genomic Biology, UIUC  
**Dr. Rohit Bhargava, PhD**  
Director, Cancer Center UIUC

**Lance Munn, PhD**  
Professor Oncology, Harvard Medical School  
**Don Kleinmuntz, PhD**  
Professor Statistics and Analytics, University of Notre Dame  
**David Kranz, PhD**  
Professor Biochemistry & Immunology, UIUC



[simbiosys.com](http://simbiosys.com)  
Contact: [tushar@simbiosys.com](mailto:tushar@simbiosys.com)

A photograph of a woman and a young boy laughing together outdoors. The woman is on the left, wearing a white tank top, and the boy is on the right, wearing a light blue t-shirt. They are both laughing heartily, with their heads tilted back and eyes closed. The background is a soft-focus outdoor setting with greenery and a bright sky. A large green circle is overlaid on the left side of the image, containing the text 'HEALTHY HABITS BETTER BUSINESS'.

**HEALTHY**  
HABITS  
**BETTER**  
BUSINESS



**WELLRIGHT**

**Barracuda Boardroom**

August 26, 2020

# CORPORATE WELLNESS DEFINED

- ✓ **Biometric Screening**  
Health screening to baseline and discover unknown conditions
- ✓ **Health Assessment**  
Questionnaire to baseline and tailor the program
- ✓ **Lifestyle Coaching**  
Holistic, live coaching
- ✓ **Education**  
Training to increase awareness
- ✓ **Activities**  
Group and individual challenges to foster positive habit formation
- ✓ **Rewards**  
Incentives to get employees to participate in the program



# WHY WELLNESS?

- ✓ **Health Cost Reduction**  
Reduce claims costs
- ✓ **Improved Productivity**  
Reduce sick days and presenteeism
- ✓ **Employee Benefit**  
Attract and retain talent
- ✓ **Culture Building**  
Strengthen company culture
- ✓ **Human Performance**  
Help employees become better people



# MARKET DRIVERS

Despite COVID, employers are still buying wellness



## **Mental Wellness**

Employers need to address the mental wellness needs of their employees



## **Remote Workforce**

As more employees work from home, it increases the need for a digital platform



## **Cost Savings**

Employers can upgrade their wellness program and save money at the same time

# US MARKET OVERVIEW

Mature but wide-open market



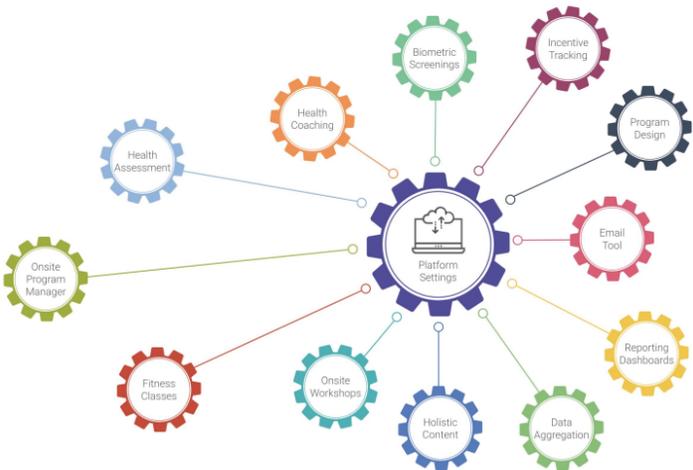
# WHY WELLRIGHT?

1



## CONFIGURABLE PLATFORM

As your program evolves, our flexible platform grows with you.



2



## WELLNESS CONTENT

Over 400 activities, 100 microlearning courses and Intensive Learning Experiences keep your program fresh.



3

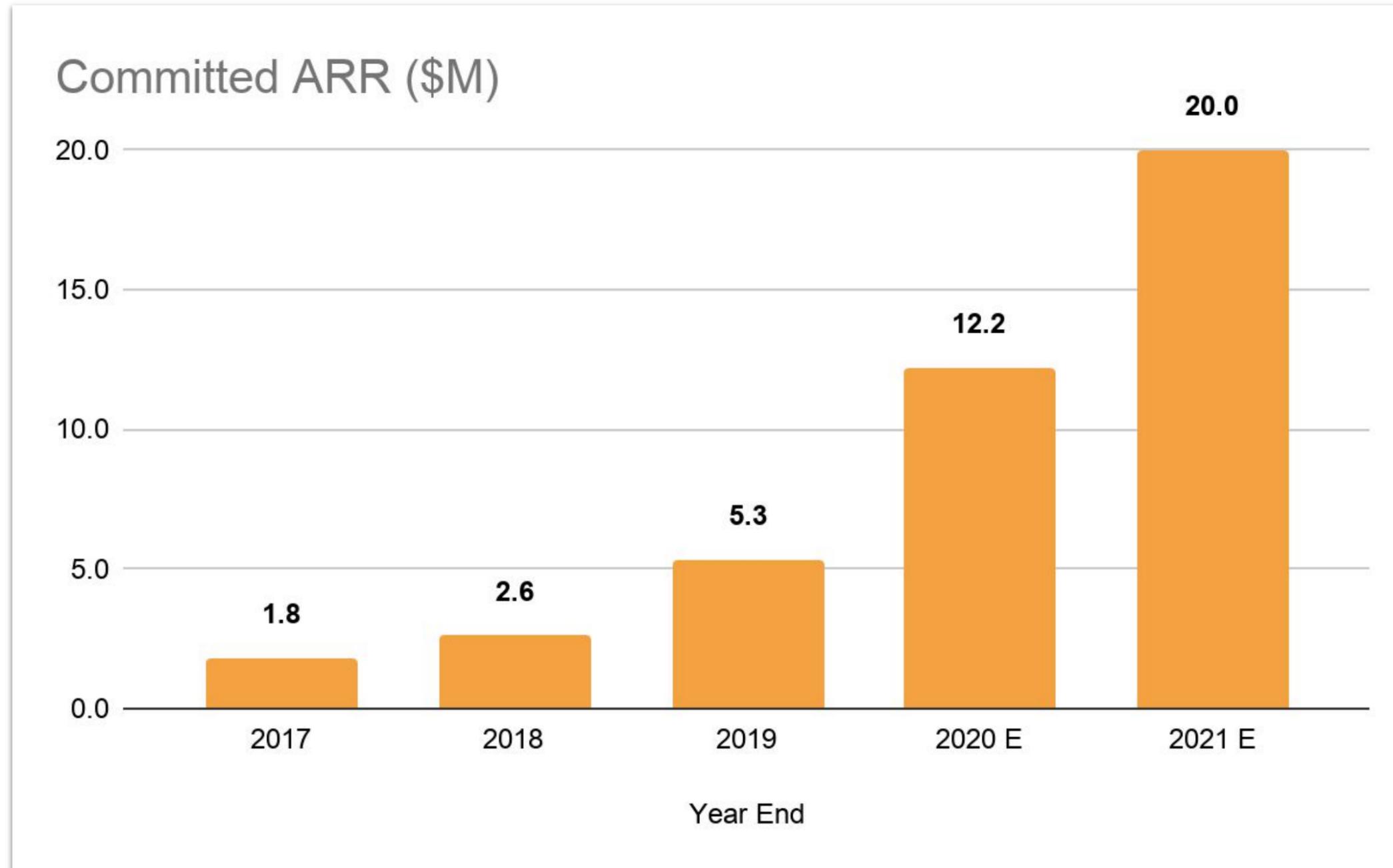


## DESIGN EXPERTS

Our certified account managers help you design the perfect program for your organization.



# SALES GROWTH



**Net Revenue Retention**  
126%

**Gross Margin**  
79%

# Eterna Tear™

**Next Generation OTC Artificial Tear for Dry Eye**

**Tim Willis – Founder & CEO**

Phone – (919) 241-3200 Email – [Tim@EternaTear.com](mailto:Tim@EternaTear.com)



# Eterna Tear™

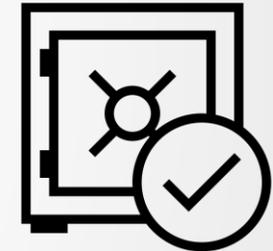
## Next Generation OTC Artificial Tear

Lasts 2X to 4X longer than current products & Potential Drug Delivery Vehicle



## Capital Efficient Investment – Exit <3 years

Capital efficient strategy minimizes risk delivering results in 30 months



## Proven Team

Decades of experience developing artificial tears that generate ~\$350M annually



# EternaTear™ Team

Deep industry expertise, renowned scientific knowledge, and proven track record



**Tim Willis**  
**CEO**

- ⑩ Founder & CEO; TearScience
- ⑩ 15+ Yrs in Dry Eye
- ⑩ Developed 50+ ophthalmic products including SootheXP®
- ⑩ Raised ~\$300M



**Diethart Reichardt**  
**CMO**

- ⑩ Former President, Consumer & OTC Products; Allergan
- ⑩ 35 Years Ophthalmic Industry Expertise



**Ralph Stone, PhD**  
**CTO**

- ⑩ Former VP of Consumer R&D; Alcon
- ⑩ Developed & Launched the Systane® product line
- ⑩ Ophthalmic FDA Expert



**Joe Huber**  
**COO**

- ⑩ Former Product Manager Midmark
- ⑩ Venture Finance, Life Sciences; SVB
- ⑩ 8 years healthcare product development and finance
- ⑩ MBA; Duke University

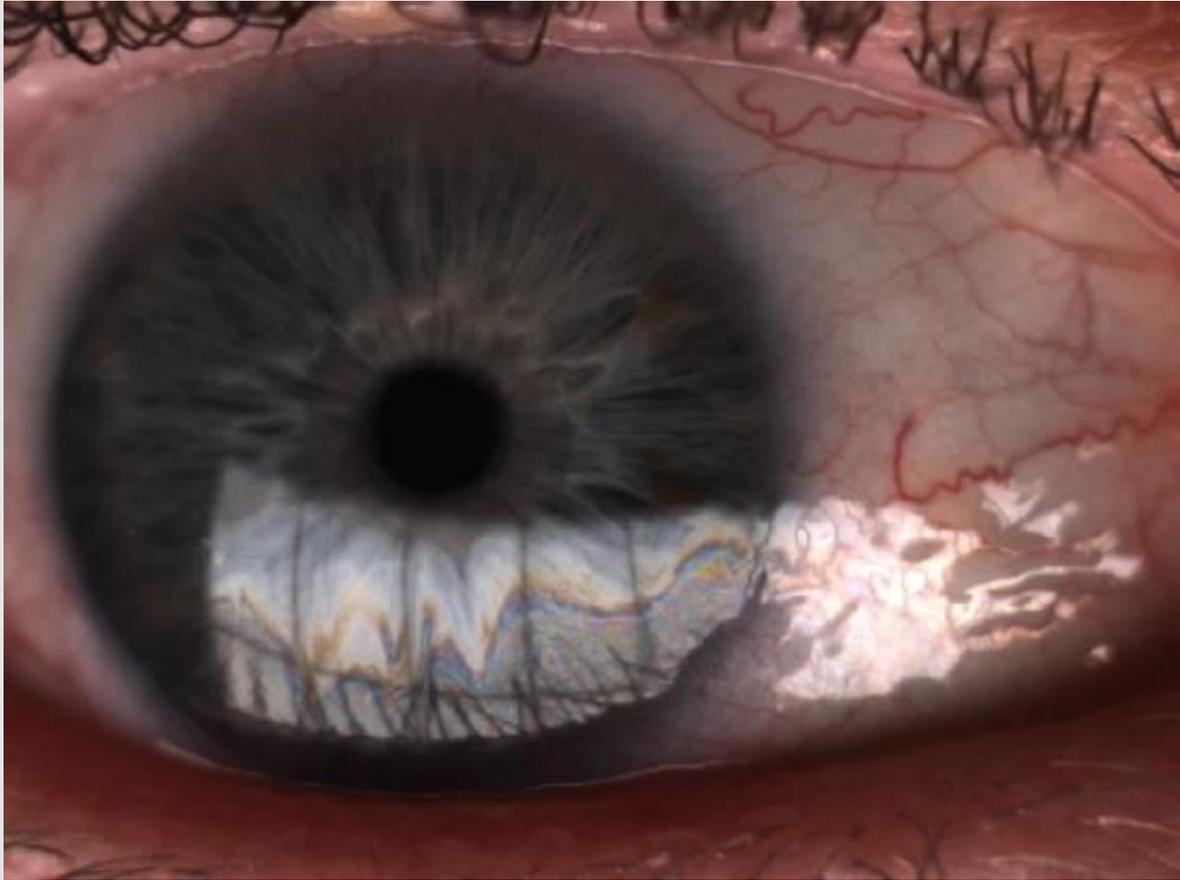


**Kent Geer**  
**CFO**

- Former Partner & Entrepreneurial Services Manager; EY
- 30+ years serving Biotech, Med Device, and Technology sectors
- UNC Alum



# Dry Eye Defined



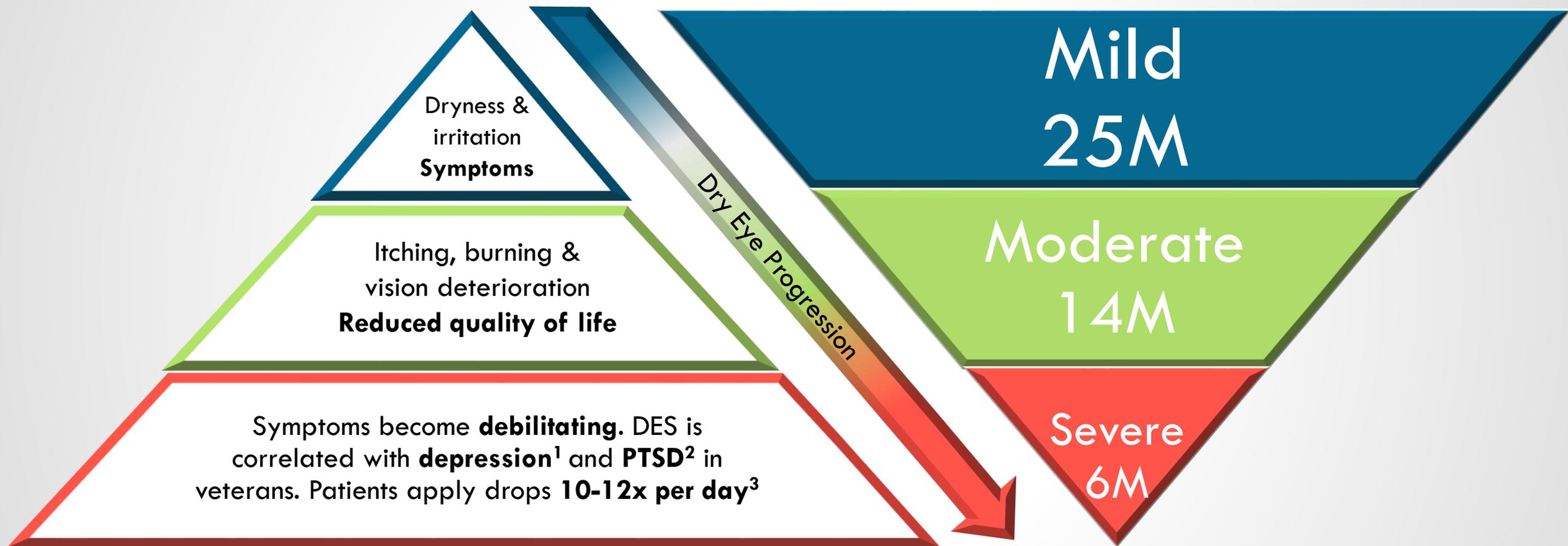
Healthy Tear Film



Poor Tear Film

# Dry Eye Impacts Quality of Life

Dry Eye Affects 15% Globally – 45M of the US Population



1) Um S-B, Yeom H, Kim NH, Kim HC, Lee HK, Suh I (2018) Association between dry eye symptoms and suicidal ideation in a Korean adult population. PLoS ONE 13(6): e0199131

2) GALOR A, FEUER W, LEE DJ, et al. Prevalence and Risk Factors of Dry Eye Syndrome in a United States Veterans Affairs Population. American journal of ophthalmology. 2011;152(3):377-384.e2. doi:10.1016/j.ajo.2011.02.026

3) Dry Eye Disease (Keratoconjunctivitis Sicca) Treatment & Management C Stephen Foster, MD, FACS, FACR, FAAO, FARVO; Chief Editor: Andrew A Dahl, MD, FACS.

# \$2B+ 2019 Global OTC Tear Market

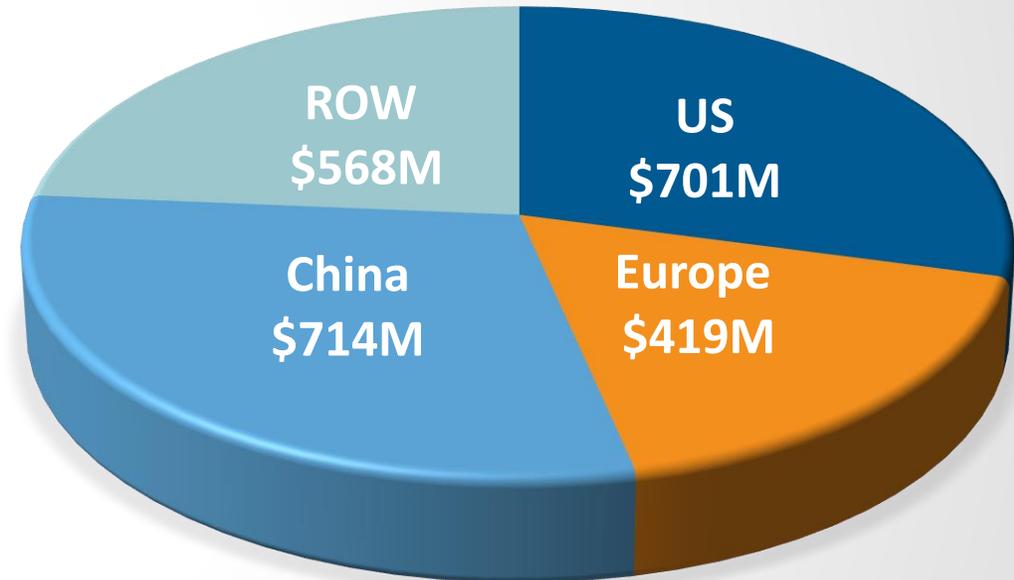
## \$4.2B Total Market – OTC & Rx

**2015 SALES \$1.6B**



7.4%  
Average  
Annual  
Growth

**2021 SALES EST. \$2.4B**



**Global OTC Tear Market – ~\$450M (2006) to \$2B+ (2018)**

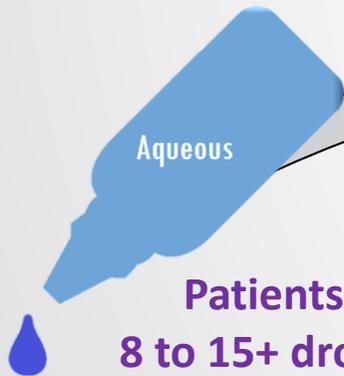
1) Market Scope 2016 Dry Eye Products Report: A Global Market Analysis for 2015 to 2021

\*In-country industry source data indicate Chinese OTC market is dominated by smaller brands & multiple distribution segments. Results in China market estimates of \$300M to be underestimated by industry reports which primarily survey hospitals. On ground market intelligence indicate China market size of \$500-\$700M in dry eye OTC products

# OTC Artificial Tears Evolution

1<sup>st</sup> Generation 1980-2010

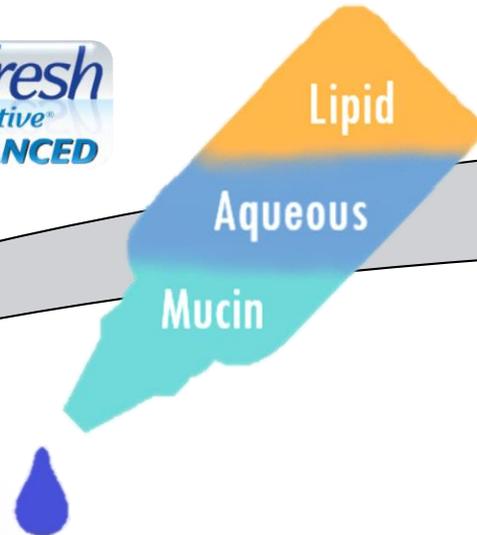
*Simple Lubrication*



Patients Use  
8 to 15+ drops/day

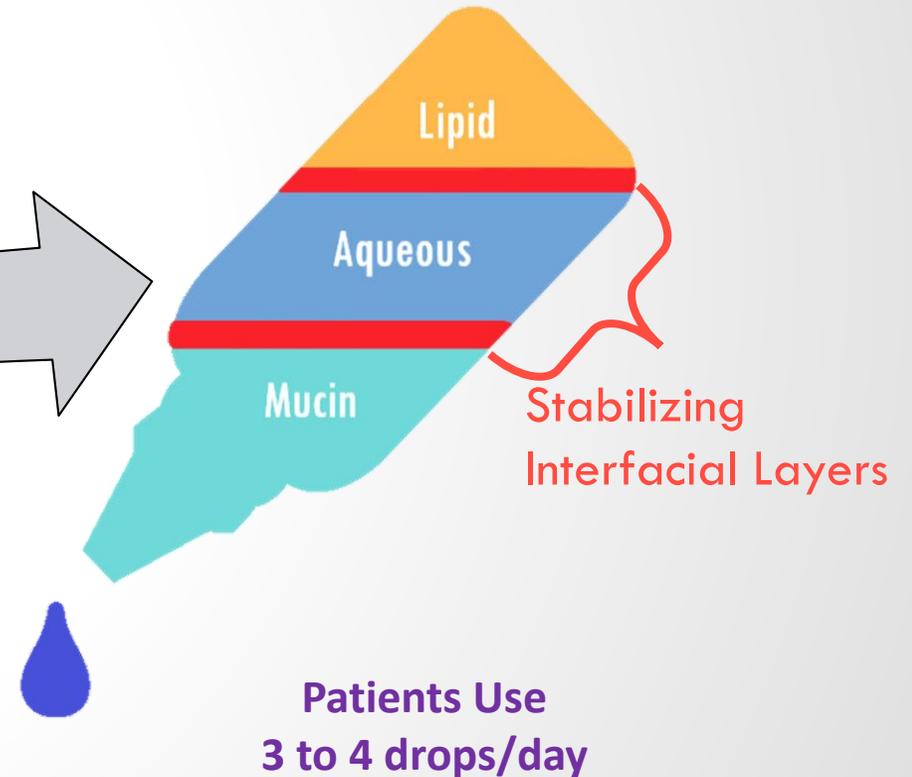
2<sup>nd</sup> Generation 2010-2020

*Rebuild Tear Film*



Patients Use  
5 to 8+ drops/day

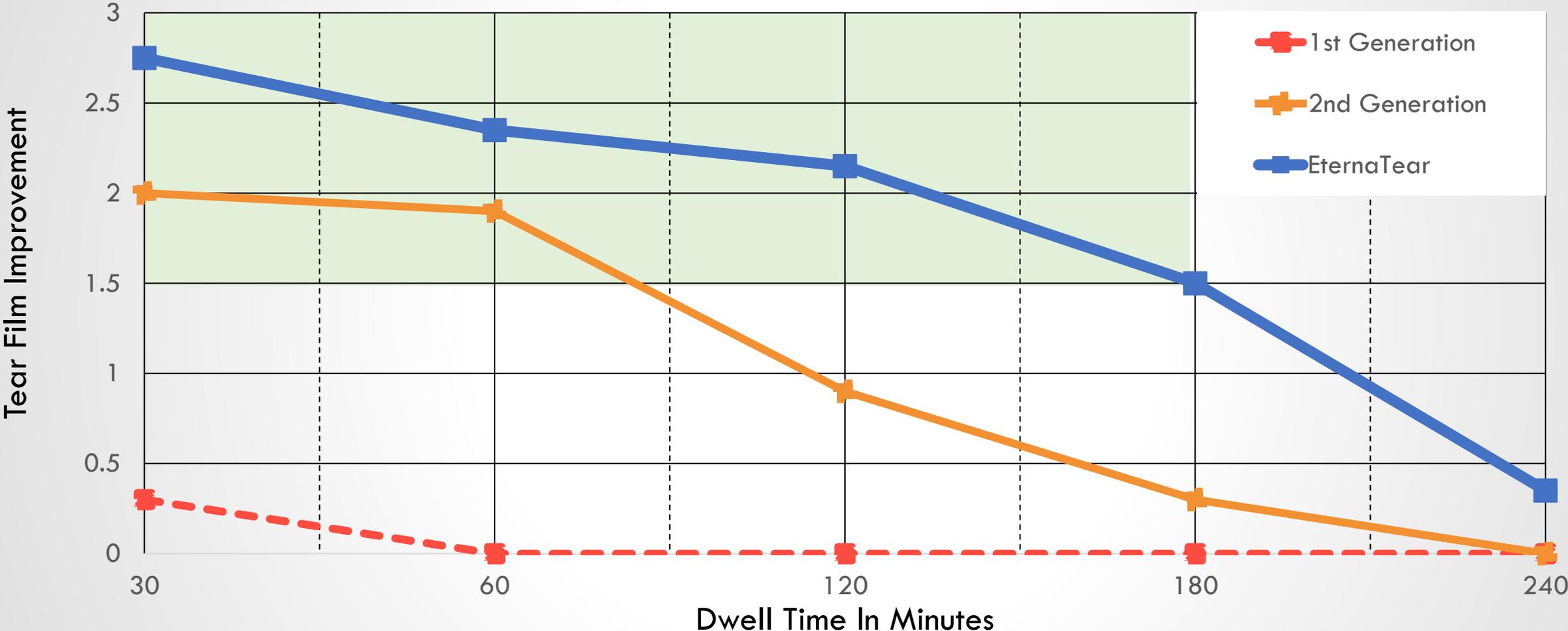
**EternaTear™**  
Next Generation 2021-Beyond  
*Significantly Longer Lasting*



Patients Use  
3 to 4 drops/day

# EternaTear™ on Eye Testing - Creates a Healthy Tear Film

Remains on the Eye 2x-4x Longer than 1<sup>st</sup> or 2<sup>nd</sup> Generation Products



Desired Tear Film Structure

Test formulas included preservative  
Data on file

# EternaTear™ – Potential Strategic Acquirers

## 10+ Potential Acquisition Partners



# EternaTear™ Investment Terms

**\$4.5M** at **\$7M Pre-Money**



- ❖ Funding achieves “Market Launch Ready Product”
- ❖ Initial Closing Completed ~\$4.2M
- ❖ Term Sheet Key Terms
  - ❖ 1X Full Participating Liquidation Preference
  - ❖ 5% Cumulative Dividend

**10X Return Potential Exit in 30 Months**